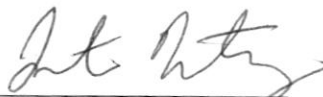


especially for the population of the Eastern Shore.”³ AAMC’s program is, in sum, “a strong positive cost-effective strategy for developing cardiac surgery in Maryland....”⁴

AAMC appreciates the continuing dedication shown by Chairman Tanio and the staff of the Maryland Health Care Commission in conducting this Review, exemplified by the thoughtful and evenhanded approach of Chairman Tanio over the past weeks.

AAMC files no exceptions to the Recommended Decision. AAMC requests the opportunity to file responses to any exceptions to the Recommended Decision, pursuant to the schedule set forth in the Recommended Decision. AAMC also requests the opportunity to present oral argument to the full Commission at its March 23, 2017 meeting.

Respectfully submitted,



Jonathan E. Montgomery
Gordon Feinblatt LLC
233 East Redwood Street
Baltimore, Maryland 21202
Tel: (410) 576-4088
Fax: (410) 576-4032
Attorneys for Anne Arundel Medical Center

- M. Natalie McSherry, Esquire (via email)
- Christopher C. Jeffries, Esquire (via email)
- Louis P. Malick, Esquire (via email)
- John T. Brennan, Esquire (via email)
- Joel I. Suldan, Esquire (via email)
- Thomas Dame, Esquire (via email)
- Ella Aiken, Esquire (via email)
- Jinlene Chan, M.D., MPH (via email)
- Steve R. Schuh, Executive, Anne Arundel County (via email)
- Mr. Paul Parker (via email)
- Mr. Kevin McDonald (via email)
- Suellen Wideman, AAG (via email)
- Ms. Ruby Potter (via email)
- AAMC Internal Distribution (via email)

³ Recommended Decision at 122.

⁴ *Id.*